



CONSULTATION

ON THE OUTCOMES AND INDICATORS FOR ARDS AND NORTH DOWN'S COMMUNITY PLAN

December 2016

The community plan contains the vision and aspirations for the Ards and North Down area for 2032



Consultation closes 1st March 2017

What is a Community Plan?

Ards and North Down's Community Plan is a document setting out future aspirations for the people who live, work and visit in the Ards and North Down Area. We have called our Community Plan "The Big Plan for Ards and North Down". This is because it is ambitious and takes a holistic approach to what we want to achieve for Ards and North Down by 2032. The Big Plan does not worry about which organisation is responsible for which public service; instead it concentrates on the result or outcome we want to achieve. Implementing The Big Plan will involve actions plans that focus on how to improve the indicators and outcomes identified via the Big Conversation as being important to people who live and work in this borough.

About this Consultation Document

The problems that **The Big Plan** seeks to address have been identified via extensive consultation with individuals, communities and other stakeholders. The community planning process embraces fairness, equality and equity. During the Big Conversation engagement activities, we were aware that all those consulted directly, or on behalf of those they represent, identify with multiple characteristics and groups. However, if any individuals or representative groups wish to discuss their concerns, focused consultation meetings will be facilitated.

This consultation process seeks to gather feedback on whether the outcomes and their selection are clear, if it is obvious what issues each outcome is trying to resolve, and whether people think the indicators selected are the correct ones. Finally, feedback will be welcomed on potential improvements to services or new programmes and initiatives, that will help work towards the outcomes.

Responses to this consultation can be made in writing to:
Community Planning Manager
Ards and North Down Borough Council
Town Hall
The Castle
Bangor
BT20 4BT

Or by e-mailing communityplanning@ardsandnorthdown.gov.uk

Or by completing an online survey www.ardsandnorthdown.gov.uk/community-planning

Or collecting hard copies from Town Hall, Bangor or Church Street, Newtownards.

Hard copies are also available in each of the libraries located in the borough.

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The Big Plan on one page

OVERARCHING	' 9	d, resilient individuals and	d communities, to reduce	inequalities, promote good	I relations and
AMBITIONS	sustainability and to imp	rove the quality and acces		ces.	
OUTCOMES	A L L P E O Fulfil their lifelong potential	P L E I N Enjoy good health and wellbeing	A R D S A N Live in communities where they are respected, are safe, feel safe	Benefit from a prosperous economy	H D O W N Take pride in having access to a high quality, sustainable environment
We will work towards this outcome by:	Making Ards and North Down a great place for children and young people to grow up, people to grow old, and where it is easy to acquire the skills for learning, life and work.	Empowering people to take control of their personal wellbeing, make better life choices and increasing opportunities for people of all age groups and demographics to adopt more active lifestyles.	Increasing the amount of quality shared spaces, developing greater respect among communities and cultures, and ensuring people are safe in their homes, within their community and in all public spaces.	Addressing deprivation and ensuring people have the financial resources to meet their everyday needs, alongside growing a sustainable economy with a skilled workforce, increased job opportunities and effective economic investment	Improving the quality of the physical and digital environment by increasing connectivity, meeting people's housing and transport needs, and enriching people's access and enjoyment to natural and heritage spaces.
We will know if we are making a difference by monitoring carefully selected INDICATORS (To measure outcome)	% of care leavers who, aged 19, were in education, training or employment Proportion of babies born at low birth weight No of people of different ages engaging with further education	Attendance at or admission to hospital for self-harm Attendance at or admission to hospital for drugs and alcohol Number of preventable deaths per 100,000 population % of people who are physically active on at least three occasions per week (by demographics)	Recorded Crime Anti-social behaviour incidents Road accident casualties per 10k of the population Number of accidental dwelling fires % of population who feel safe in their community	Number of VAT and PAYE registered businesses Gross value added of businesses Economic activity rate (16-64 year olds) Annual amount of expenditure by tourists	Housing need Broadband provision Length of greenways, walking routes, canoe trails and cycle paths LAC municipal waste preparing for reuse, dry recycling and composting rate
INDICATOR (To measure overarching ambition)	Gap between % of non- FSME school leavers and % of FSME school leavers achieving at level 2 or above inc. English and maths	Gap in life expectancy between more deprived areas and borough overall	Level of influence people feel they have over local decision making	Skills level of population (level 0,1,2,3,4,5)	No of people in urban areas who live within 1km of quality green space

PART ONE: Community planning in context

The purpose of the Community Plan is to provide a clear long-term vision for the geographical area of Ards and North Down. It sets out what we want to achieve over the next 15 years complete with the outcomes and indicators.

What is community planning?

The Local Government (Northern Ireland)
Act 2015 requires that Councils facilitate
the development of a Community Plan via
a Community Planning Partnership.
Members of the Partnership are drawn
from across the public, private and third
sector in Ards and North Down and have a
responsibility to provide strategic
leadership.

This is the first plan of this nature for Ards and North Down. Its purpose is to look and plan holistically for the area to ensure greater collaboration between statutory agencies and achieve better outcomes for people.

The Community Plan for Ards and North Down has been called **The Big Plan** as it sets out the Community Planning Partnership's vision for the year 2032 and outlines how as partners we will work together, with service users to achieve this vision of the future. It is the umbrella plan that other plans should look to for guidance and direction.

Ards and North Down's Community Planning Partnership

People have the right to expect high standards from all agencies delivering public services in Ards and North Down. Through existing plans and strategies members of Ards and North Down's Community Planning Partnership have already set out details of the specific services they provide and targets they are committed to.

The Big Plan therefore does not seek to replicate these, but it does:

- Provide an agreed agenda for Ards and North Down's Community Planning Partnership;
- Enable partners to maximise existing and new resources and budgets to plan and deliver key services;
- Provide a framework for effective partnership and joint working across the statutory, public and voluntary sectors;
- Allow partners to work towards common aims to ensure positive outcomes; and
- Provide opportunities for partners to engage and involve communities and service users in decisions that affect them.

While Ards and North Down Borough Council facilitates the development of **The Big Plan** – it is <u>NOT</u> a Council plan. All community planning partners share an equal responsibility for the implementation of the plan. See page 17 for more information on the structure of Ards and North Down's Community Planning Partnership.

PART TWO: Our approach to community planning

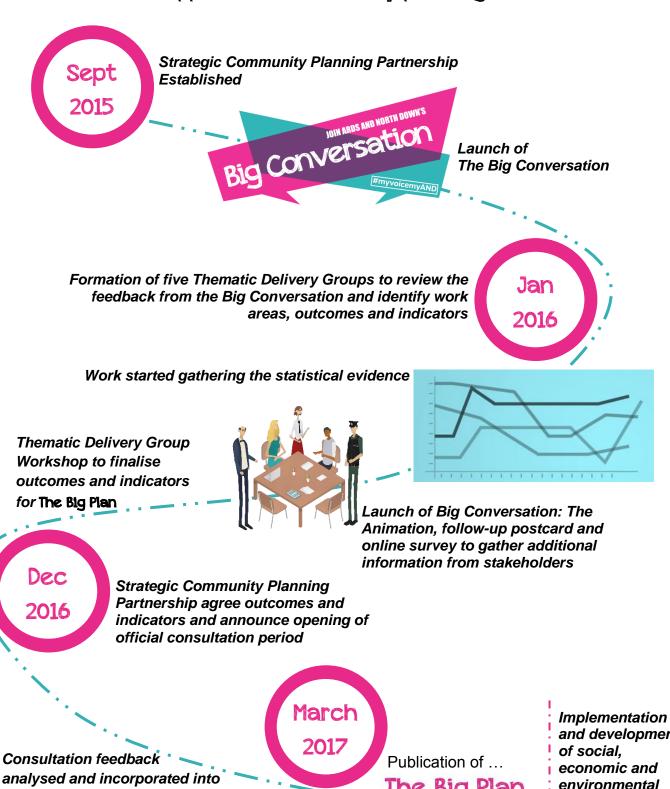


Figure 1: Ards and North Down's Community Planning Timeline

The Big Plan

and development economic and environmental action plans

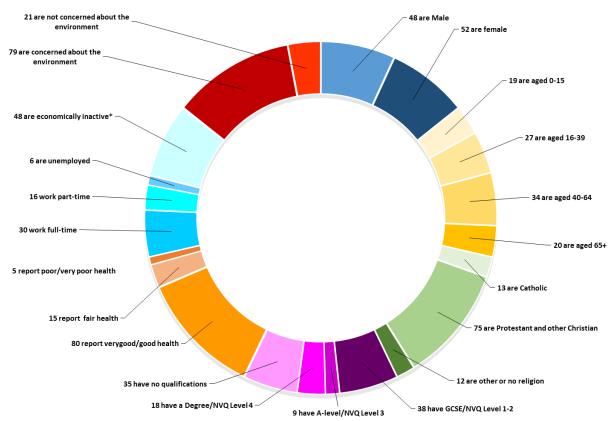
PHASE 2

A quick profile of Ards and North Down

Ards and North Down is a fantastic area where people value friendly communities, beautiful outdoor spaces and the recent investment in many of the Borough's town centres and economic hubs.

As part of the process to develop **The Big Plan**, considerable importance has been placed on the availability and analysis of good statistical evidence. This information has helped to identify suitable indicators that will be used to assess how well we are making progress towards achieving **The Big Plan's** desired outcome. The statistical baseline will help during the implementation phase of the plan to identify improvements to services and where interventions or programmes should be directed. A separate baseline statistical report has been produced, and was considered alongside the results from The Big Conversation (see page 8), to determine the five outcomes of **The Big Plan**.

If Ards and North Down was 100 people then ...



^{*}Economically inactive includes people who are retired and those who are full-time housewives/husbands.



Figure 2: Snapshot demographics for Ards and North Down

Supporting report A (see appendix pg. 21 for details on how to access) contains more detailed feedback on our statistical evidence base which has been used to identify appropriate indicators.

The Big Conversation: What you told us

To develop **The Big Plan** we used the Big Conversation to encourage individuals, communities and other stakeholders to engage



with us and tell us about the issues they want addressed across the Ards and North Down area. To do this we met with groups and individuals, ran postcard campaigns, launched an animation to explain community planning and carried out an online survey. 1300 people filled in postcards and completed the online survey and we met and spoke directly with many more.



Big Conversation: The Animation

The information gathered has been analysed and reviewed by the Community Planning Partnership and incorporated into The Big Plan. Supporting report B (see appendix pg. 21 for details on how to access) contains more detailed feedback on information gathered via the Big Conversation and how this relates to the overarching ambition of The Big Plan and its give outcomes.

During the Big Conversation

You told us that you want Ards and North Down to be a place where:

- Children are nurtured and have opportunities for play and education
- Older people are valued and supported to live full and positive lives
- People have the resources to meet their everyday needs
- People are empowered and to take control of their own wellbeing
- People are safe, feel safe and are not bothered by anti-social behaviour
- Everyone can acquire skills for learning and employment
- The economy is attractive, nurturing, competitive and sustainable, meaning that people want to do business here
- Services are high quality and supported by a highly connected infrastructure
- Our natural and built heritage is accessible while at the same time being protected, enhanced and aesthetically pleasing

An Outcomes Based Approach

The Big Plan has been developed around a performance management methodology known as "Outcomes Based Accountability" (OBA). An outcomes based plan is different from traditional strategies that are developed around aims, objectives, actions and targets.

OBA uses outcomes, indicators and the story behind these to help identify what it is we want to achieve. This approach looks at the impact first i.e. what do we want to achieve – or rather what is the outcome we want to achieve? Indicators are used to provide a baseline, to show the existing data trend and ultimately help measure progress towards achieving the outcome. The indicator helps you to write the story behind the baseline.

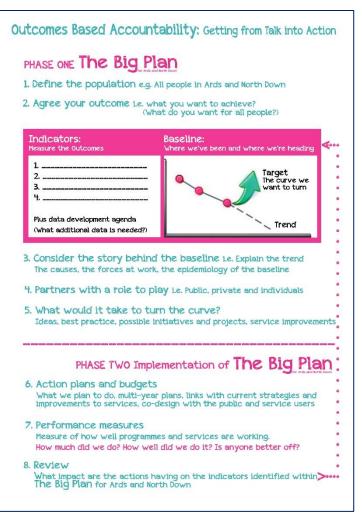


Figure 3: The Outcomes Based Accountability Process

Outcomes describe the experience and conditions of wellbeing we want to achieve.

Indicators help to measure progress towards the outcomes.

The Story discusses the issues that are considered within an outcome and considers the reasons for the indicator trend.

on phase ONE of OBA (See figure 3).
Implementation of The Big Plan will concentrate on phase TWO of OBA and will involve action plans, performance measures and reviewing activity to assess if they are having a positive impact on the indicators contained in The Big Plan.

Part THREE: The Big Plan for Ards and North Down

Our Vision and Aspirations for Ards and North Down 2032

"Ards and North Down is a vibrant, connected, healthy, safe and prosperous place to be"

While **The Big Plan** is concerned with making progress towards the five high-level outcomes (detailed on pages 11-15), it is also supported by overarching ambitions to have more empowered, resilient individuals and communities, to reduce inequalities, promote good relations and sustainability and to improve the quality and accessibility of all public services.

Prevention, early intervention and strengthening community involvement are likely to be recurring themes within the three action plans developed to implement **The Big**Plan (see page 16 for more information).

Priorities of the Community Planning Partnership

Our priorities reflect the needs of individuals and communities in Ards and North Down as identified via the Big Conversation. This gives an indication of what people can expect from **The Big Plan** in the future.

The three action plans to implement The Big Plan will focus on:

- Creating strong, shared communities by reducing inequalities and ensuring our people have the skills and support to take control of their own well-being
- Increasing the 'up-stream' allocation of resources to prevent illness (mental and physical), reducing accidents and creating partnerships that address the wider determinants of health
- 3. Maximising our economic potential by increasing business prospects (traditional and diverse) and creating an educational environment to ensure a locally skilled workforce that can avail of all opportunities
- Improving connectivity across the Borough by recognising how areas and communities connect with each other through transport links, housing provision, tourism routes and quality outdoor green and brown spaces
- 5. Stabilising environmental systems and increasing our understanding of the environment as a resource through increased knowledge of local environmental processes and improving people's interaction with it

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The Big Plan's FIRST Outcome All people in Ards and North Down fulfil their lifelong potential

Context of the Outcome (Background)

We want to transform how we support and improve the lives of children and young people in Ards and North Down and we aim to do this by focusing on the early years. Improving the early years' experience for children and their families is key to enabling some of the most difficult problems such as poverty, poor health, poor attainment and anti-social behaviour. If addressed this will help to prevent future problems arising.

In Ards and North Down we are not just experiencing an 'aging population' we are also seeing more people living into adult and older age with disability and long-term health conditions. We therefore need to take steps as a community to ensure that everyone can remain active and independent for as long as possible.

Everyone has the right to a good education and should be an important aspiration for people, young and old. Educational attainment has a strong influence on overall wellbeing and the opportunities people have to fulfil their potential.

While lots of services are there to respond to people's needs, especially in the event of an emergency, there are times where individuals and communities need to be their own first responders. Empowering communities and increasing their resilience can result in more successful outcomes.

can result in more successful outcomes.	
We will work towards this outcome by:	These indicators will tell us if we are making progress:
Making Ards and North Down a great place for children and young people to grow up, people to grow old, and where it is easy to acquire the skills for learning, life and work.	% of care leavers who, aged 19, were in education, training or employment
What might we do to improve this outcome?	Proportion of babies born at low birth weight
Age Friendly Project	low birth weight
Support initiatives for families Early years support Raising educational attainment Community Resilience Project Projects to reducing isolation (Safe and Well) Libraries as community hubs	No of people of different ages engaging with further education Gap between % of non-FSME school leavers and % of
What strategic partners will be involved?	FSME school leavers
Public Health Agency South Eastern Health and Social Care Trust Libraries NI SERC Education Authority Council for Catholic Maintained Schools Ards and North Down Borough Council NICVA	achieving at level 2 or above (inc. English and Maths)

The Big Plan's SECOND Outcome All people in Ards and North Down enjoy good health and wellbeing

Context of the Outcome (Background)

Health and wellbeing is about much more than having access to a doctor or health service building. Healthy people do not need expensive treatments, and a lot of expenditure within the Health Service to treat problems could be avoided if we improved provision for early interventions instead. We could significantly improve the health outcomes for people in Ards and North Down through more early intervention work that focus on both physical and mental wellbeing.

People, particularly those experiencing the greatest health inequalities or at most risk of poor health, need additional support. This includes providing people with the best opportunity to live longer, more active and ultimately, healthier lives.

We must enable people to take control of their own personal wellbeing and have the opportunity to make healthy and active lifestyle choices. Alcohol, tobacco and drugs (prescription and non-prescription) are all factors that can have an adverse effect on someone's lifestyle.

Mental health is becoming more and more of a challenge and affects a wide range of people across all age groups. A person's mental health affects their life chances as well as impacting on the health and wellbeing of those around them.

We will work towards this outcome by:	These indicators will tell us if we are making progress:
Empowering people to take control of their personal wellbeing, making better life choices and increasing opportunities for people of all age	Attendance at or admission to hospital per 100,000 for self-harm
groups and demographics to adopt more active lifestyles. What might we do to improve this outcome?	Attendance at or admission to hospital per 100,000 for drugs
Active ageing	and alcohol
Outdoor gyms/ fit trails More walking routes Mental health initiatives	Number of preventable deaths per 100,000 population
5 ways to wellbeing Libraries as social, health and wellbeing hubs	% of people who are physically active on at least three
What strategic partners will be involved? Public Health Agency	occasions per week (broken down by demographics)
South Eastern Health and Social Care Trust Sport NI SERC	Gap in life expectancy between more deprived areas and
Health and Social Care Board Ards and North Down Borough Council Education Authority	borough overall
Council for Catholic Maintained Schools Libraries NI	

The Big Plan's THIRD Outcome

All people in Ards and North Down are respected and live in communities where they are safe and feel safe

Context of the Outcome (Background)

Personal security is a core element of wellbeing for individuals and communities. People can fear crime due to misconceptions about particular individuals or groups of individuals or from stories they have heard in the media. Whether crime is real or perceived it can have an extremely negative impact on a person's health and wellbeing. Research undertaken through the Policing and Community Safety Partnership highlighted specific issues relating to people being safe and feeling safe that need addressed such as domestic abuse, anti-social behaviour and the perception of crime.

All spaces in Ards and North Down should be shared space and people should be comfortable and feel welcome no matter where they go. We know this is not always the case. Many people told us via the Big Conversation that they do not feel that some of the cultural icons that appear throughout the year present the area in a positive light for the people who live, work and visit here.

People can also be at risk from accidents in their homes (e.g. falls, fires etc.) and in public spaces (e.g. road collisions etc.). Vulnerable people, such as children under five and older people over 65, tend to be most at risk.

We will work towards this outcome by:	These indicators will tell us if we are making progress:
Increasing the amount of quality shared spaces, developing greater respect among communities and	Recorded Crime
cultures, and ensuring people are safe in their homes, within their community and in all public spaces. What might we do to improve this outcome?	Anti-social behaviour incidents
Anti-Social Behaviour Forum Good Relations Activities	Road accident casualties per 10k of the population
PCSP Action Plan Inter-cultural Forum	Number of accidental
Respect education Home Safety Initiatives	dwelling fires
Peace IV Strategy and Action Plan Home Fire Safety Checks	% of the population who feel safe in their community
Libraries as shared spaces What strategic partners will be involved?	Level of influence people feel
Police Service of NI NI Fire and Rescue Service	they have over local decision making
Ards and North Down Borough Council Education Authority	
Council for Catholic Maintained Schools Libraries NI SERC	
Department for Infrastructure (Road Safety)	

The Big Plan's FOURTH Outcome All people in Ards and North Down benefit from a prosperous economy

Context of the Outcome (Background)

We want to develop a stronger business base by encouraging start-ups and existing businesses to be more innovative and to develop opportunities within traditional and growth business sectors by exploiting our local skills and resources.

An expanded business base will benefit from improvements to local infrastructure, including better transport links and more reliable digital communications. This in turn will help generate new business development and employment opportunities across the Borough, including our remotest communities.

Attractive town and village centres and well conserved historic buildings and monuments, alongside safe, vibrant and accessible leisure and tourist facilities, servicing the needs of locals and visitors alike, are important features for the development of our tourism product and a strong economic base.

Unemployment is low but there may be opportunities to increase productivity in some sectors. The area also has an aging population, which is projected to increase, suggesting growing numbers of people who are economically inactive.

We will work towards this outcome by:	These indicators will tell us if we are making progress:
Addressing deprivation and ensuring people have the financial resources to meet their everyday	Number of VAT and PAYE registered businesses
needs alongside growing a sustainable economy with a skilled workforce, increased job opportunities and effective economic investment.	Gross value added of businesses
What might we do to improve this outcome?	Economic activity rate (16-64
Integrated strategy for economic development, tourism, regeneration and planning	year olds)
Reskilling projects	Annual amount of expenditure
Entrepreneur training programmes Innovation and product development	by tourists
Libraries as learning hubs	
	Skills level of population (level 0-5)
What strategic partners will be involved?	0-3)
Invest NI	
Tourism NI SERC	
Ards and North Down Borough Council	
Libraries NI	
Department for Agriculture, the Environment and	
Rural Affairs	

The Big Plan's FIFTH Outcome

All people in Ards and North Down take pride from having access to a high quality and sustainable environment

Context of the Outcome (Background)

All our services are dependent on a stable environment where the effects of climate change (flooding, coastal erosion, changes in biodiversity) are kept in check by mitigation and adaptation measures. Without planned resilience to these changes delivery of services and personal wellbeing is at risk.

Poor and degraded local environments are associated with health inequalities. People from more deprived areas experience better health outcomes if they live in close proximity to green spaces in comparison to those with a similar backgrounds who do not. Local environmental improvements can encourage better mental and physical health through physical activity and contact with nature – for example through walks to health, amenity areas and allotments.

People feel safe and are less anxious if their neighbourhoods are clean and pleasant places with no evidence of graffiti, dog fouling, littering or anti-social behaviour.

People need access to good quality housing as well as all other public services through the provision of a highly developed physical and digital infrastructure.

through the provision of a highly developed physical	and digital infrastructure.
We will work towards this outcome by:	These indicators will tell us if we are making progress:
Improving the quality of the physical and digital environment by increasing connectivity, meeting peoples housing and transport needs, and enriching people's access to and enjoyment of natural and heritage spaces.	Housing need Level of broadband provision No of people in urban areas
What might we do to improve this outcome? Connectivity of green spaces	who live within 1km of quality green space
Coastal Management Plan Rural Development Plan Implementation of Village Plans Greenways Project	LAC municipal waste preparing for reuse, dry recycling and composting rate
Libraries as cultural heritage destination hubs Heritage Plan What strategic partners will be involved?	Length in km of greenways, walking routes, canoe trails
NI Housing Executive Ards and North Down Borough Council	and cycle paths
Sport NI Libraries NI Department for Agriculture, the Environment and	
Department for Agriculture, the Environment and Rural Affairs	

Part FOUR: Implementation of The Big Plan

After **The Big Plan** is published at the end of March 2017, three Action Planning Groups focusing on social, economic and environmental wellbeing will be established from membership from the statutory community planning partners and supported by a wider stakeholder forum. Each group will develop an initial four-year flexible action plan setting out specific work initiatives and programmes focusing on each of the five outcomes.

While the Action Planning Groups will be responsible for all five of the outcomes, each group will be assigned specific indicators that they are responsible for creating an action plan that will try improve the indicators. The indicators contained within **The Big Plan** are all high-level but will be supported by additional sub-indicators and other performance measures.

The remit of the Action Planning Groups will be:

Remit	Responsibility for the following indicators			
Social Wellbeing Actio	Social Wellbeing Action Planning Group			
PURPOSE To create an action plan focussing on safe, resilient communities that are healthy, engaged and where inequalities have been minimised	Attendance at or admission to hospital per 100,000 for self-harm Attendance at or admission to hospital per 100,000 for drugs and alcohol Number of preventable deaths per 100,000 population Proportion of babies born at low birth weight Number of accidental dwelling fires Gap in life expectancy between more deprived areas and borough overall Recorded crime Anti-social behaviour incidents Road accidents per 10k of the population % of people who are physically active on at least three occasions per week (by demographics) % of the population who feel safe in their community Level of influence people feel they have over local decision making			
Economic Wellbeing A	ction Planning Group			
PURPOSE To create an action plan focussing on increasing the number of innovative and progressive businesses that are reinforced by a multiskilled workforce	% of care leavers, who aged 19, are still in education, training or employment No of people of different ages engaging with further education Gap between % of non-FSME school leavers and % of FSME school leavers achieving at level 2 or above (inc. English and Maths) Number of VAT and PAYE registered businesses Gross value added of businesses Economic activity rate (16-64 year olds) Annual amount of expenditure by tourists Skills level of the population (levels 0-5)			
Environmental Wellbeing Action Planning Group				
To create an action plan focussing on having a sustainable, high quality and cohesive environment that is both valued and accessible	Level of unmet housing need Broadband provision Number of people in urban areas who live within 1km of quality green space Length of greenways, walking routes, canoe trails and cycle paths LAC municipal waste preparing for reuse, dry recycling and composting rate			

In line with the Local Government Act (NI) 2015, Ards and North Down Borough Council will act as lead agency and has a legal duty to coordinate the

implementation of **The Big Plan**. The Strategic Community Planning Partnership, made up of statutory partners, government departments and other specially selected partners, is collectively responsible for the implementation and monitoring of **The Big Plan**. The Strategic Community Planning Partnership members need to ensure that their own strategies and programmes help contribute to the achievement of the outcomes communicated in **The Big Plan**.

Delivery and implementation of the actions within the three action plans will be taken forward by several 'Delivery Vehicles'. These groups may already exist (e.g. Antisocial Behaviour Forum, PCSP) or they may be created specifically (e.g. Age Friendly Partnership) to take forward specific aspects of the plans. A Stakeholder Forum composed of community and voluntary sector organisations will be established to act as a critical friend and review the action plans.

Ards and North Down's Community Planning Partnership



Figure 4: Overarching Structure of the Community Planning Partnership

A Governance and Scrutiny Group, made up of Community Planning partners, will be convened as necessary to review the action plans and the work streams emanating from the Thematic Delivery Groups to ensure they have adequately integrated equality, sustainability, good relations and rural proofing.

The diagram gives an overview of Ards and North Down's Community Planning Partnership from April 2017.

Part FIVE: Consultation on The Big Plan

Before publishing a final version of **The Big Plan** (March 2017), we want to make sure individuals, communities and other stakeholders are consulted. To make it easy for people to respond to the consultation we have devised a simple questionnaire. However, we also welcome responses in writing or via e-mail using the contact details on page 2 of this consultation document.

Consultation Questions

Outcome 1: All people in Ards and North Down fulfil their lifelong	ootential		
Do you understand the purpose of this outcome?			
Is it clear what issues will be addressed by this outcomes?	Yes	No	
If no, can you expand on what is unclear (or what is missing)?			
Do you agree with the proposed indicators? If no, can you suggest alternative indicators?	Yes	No	
What actions could be undertaken (programme or improvements achieve this outcome?	to service	es) to	
	Do you understand the purpose of this outcome? Is it clear what issues will be addressed by this outcomes? If no, can you expand on what is unclear (or what is missing)? Do you agree with the proposed indicators? If no, can you suggest alternative indicators? What actions could be undertaken (programme or improvements)	Is it clear what issues will be addressed by this outcomes? If no, can you expand on what is unclear (or what is missing)? Do you agree with the proposed indicators? If no, can you suggest alternative indicators? What actions could be undertaken (programme or improvements to service)	

	Outcome 2: All people in Ards and North Down enjoy good health and wellbeing			
	Do you understand the purpose of this outcome?	Yes	No	
	Is it clear what issues will be addressed by this outcomes?	Yes	No	
	If no, can you expand on what is unclear (or what is missing)??			
D= 12	Do you agree with the proposed indicators?	Yes	No	
Pg. 12	If no, can you suggest alternative indicators?			
	What actions could be undertaken (programme or improvements to services) to			
	achieve this outcome?		,	

	Outcome 3: All people in Ards and North Down are respected and I	live in	
		11 0 11 1	
	communities where they are safe and feel safe	1	
	Do you understand the purpose of this outcome?	Yes	No
	Is it clear what issues will be addressed by this outcomes?	Yes	No
If no, can you expand on what is unclear (or what is missing)??			
Pg. 13	Do you agree with the proposed indicators?	Yes	No
	If no, can you suggest alternative indicators?		
What actions could be undertaken (programme or improvements			es) to
	achieve this outcome?		,

	Outcome 4: All people in Ards and North Down benefit from a prosperous			
	economy Do you understand the purpose of this outcome?	Yes	No	
	Is it clear what issues will be addressed by this outcomes?	Yes	No	
	If no, can you expand on what is unclear (or what is missing)??			
Pg. 14	Do you agree with the proposed indicators?	Yes	No	
	If no, can you suggest alternative indicators?	1		
	What actions could be used at all as /s as a second as is a second at a		> 4	
	What actions could be undertaken (programme or improvements to services) to achieve this outcome?			
	dome ve trib outcome:			

	Outcome 5: All people in Ards and North Down take pride from his high quality and sustainable environment	aving acce	ess to
	Do you understand the purpose of this outcome?	Yes	No
	Is it clear what issues will be addressed by this outcomes?	Yes	No
	If no, can you expand on what is unclear (or what is missing)??		
Pg. 15	Do you agree with the proposed indicators?	Yes	No
	If no, can you suggest alternative indicators?		
	What actions could be undertaken (programme or improvements		

You can complete this survey online at

www.ardsandnorthdown.gov.uk/community-planning

OR hard copies can be collected from the following locations

Ards and North Down Borough Council
Town Hall
The Castle

Ards and North Down Borough Council
Church Street
Newtownards

Bangor BT23 4AP

OR by phoning **0300 013 3333** and asking for Community Planning.

Hard copies are also available at the following **libraries** during their opening hours:

- Bangor Carnegie Library
- Comber Library

BT20 4BT

- Donaghadee Library
- Holywood Library
- Newtownards Library
- Portaferry Library

Appendices

Strategic Environmental Assessment

The Big Plan has been subjected to an initial Strategic Environmental Assessment (SEA) to determine if it is likely to significantly impact upon the environment. The SEA section within The Department of Agriculture, Environment and Rural Affairs (DAERA) agreed that as The Big Plan does not set a precedent for development that it can be screened out of a full SEA.

See report C for the SEA screening form and DAERA's judgement can be viewed alongside this consultation document on Ards and North Down Borough Council's website.

Equality Impact Assessment

The Big Plan for Ards and North Down is for all people who live, visit and work in this borough. During the implementation of the plan, decisions on the various actions to be taken will review the statistical evidence and in many cases, will prioritise some sections of the community, or geographical areas, over others. This will be because the evidence suggests that for some indicators to show improvements, actions and interventions will need to focus in on specific demographics.

See report D for a completed EQIA on The Big Plan.

Rural Proofing Report

The outcomes identified for **The Big Plan for Ards and North Down** have been reviewed to consider the potential impacts on rural dwellers. A screening process has determined that an additional in-depth rural proofing exercise is not required as any potential impacts will be mitigated against by the evidence based approach adopted by Community Planning. The impact of subsidiary action plans, strategies, policies and programmes will be considered separately at an appropriate level.

See report E for a completed Rural Proofing screening report on The Big Plan.

Reports A, B, C, D and E can be viewed on the Council's website (www.ardsandnorthdown.gov.uk/community-planning) or a hard copy can be requested (see page 2 for contact details). The Governance and Scrutiny Group will continue to review actions and initiative for impacts on equality, sustainability and rural proofing.

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Links to the Programme for Government

Northern Ireland's Programme for Government (PfG) has also been developed around an outcomes framework. Over time, monitoring the impact of **The Big Plan** should demonstrate how it contributes to the outcomes and indicators of the PfG.

The Big Plan's Outcomes All people in Ards and North Down	Programme for Government Outcomes
Fulfil their lifelong potential	 We are an innovative and creative society where people can fulfil their potential We give our children and young people the best start in life
Enjoy good health and wellbeing	We enjoy long and healthy lives
Are respected and live in communities where they are safe and feel safe	 We have a safe community where we respect the law and each other We are a shared society that respects diversity
Benefit from a prosperous economy	 We prosper through a strong, competitive, regionally balanced economy. We have more people working in better jobs. We are a confident, welcoming, outward looking society to visit and invest
Take pride from having access to a high quality, sustainable environment	 We live and work sustainably – protecting the environment We have created a place where people want to live and work, to visit and invest We connect people and opportunities through our infrastructure
The Big Plan's overarching ambitions	 We have a more equal society We care for others and we help those in need We have high quality public services

Members of the Strategic Community Planning Partnership

Ards and North Down Borough Council Invest Northern Ireland Council for Catholic Maintained Schools Libraries NI

NI Council for Voluntary Action Department of Agriculture, Environment

and Rural Affairs

Northern Ireland Fire and Rescue Service Department for Communities Northern Ireland Housing Executive Department of Education Police Service of Northern Ireland

Department for Infrastructure Public Health Agency

Department of Finance South Eastern Health and Social Care Trust

South Eastern Regional College Department of Justice

Education Authority Sport NI Health and Social Care Board Tourism NI

Participation in the five Thematic Delivery Groups**

Action Mental Health Linking Generations NI

Millisle Community Association Age NI

AGE North Down and Ards (AGEnda) National Trust

Newtownards Chamber of Trade Alzheimer Society Ards and North Down Borough Council NI Council for Integrated Education

Ards Community Network NI Environment Link

Arts Council NI NI Fire and Rescue Service Barnardos North Down & Ards Women's Aid

Business in the Community North Down CFC

Citizens Advice Bureau North Down Community Network

Council for Catholic Maintained Schools NI Housing Executive Council for Nature Conservation Peninsula Healthy Living Co Down Rural Community Network Police Service of NI Department for Social Development* Public Health Agency Department of Education

Department for the Environment* **RNIB**

Department of Regional Development* **RSPB**

Down Community Transport

Extern Federation of Small Businesses

Guide Doas

Health and Social Care Board Holywood Shared Towns

Invest NI

Keep Northern Ireland Beautiful

Libraries NI

Reed in Partnership

South Eastern Health and Social Care Trust

SERC Sport NI Tourism NI Sustrans Translink Ulster Wildlife

Volunteer Now

^{**}Organisations that have been involved in one` or more Thematic Delivery Groups meetings

^{*}Departments that reorganised in April 2016



This consultation document will be made available in audio and easy read where a need is identified.

It can also be translated into Polish, Mandarin or any other language where the readers first language is not English.

如果发现确有需要,本咨询文件可以用声音或容易阅读的版本提供。 若读者的第一语言不是英语,也可以翻译成波兰文,中文或其它任何语言。

Ten dokument konsultacyjny będzie, w razie potrzeby, udostępniony w formacie dźwiękowym oraz w formacie umożliwiającym łatwe czytanie.

Zostanie on także przetłumaczony na polski, mandaryński lub inny język ojczysty odbiorcy.

For a translated version please contact:

若需要翻译版本请与下面联系:

W celu uzyskania przetłumaczonego dokumentu prosimy o kontakt z:

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