Children and Young People’s Strategic Partnership

Agencies, children and young people, families and communities across Northern Ireland working together - to improve outcomes for children and young people through integrated planning and commissioning
Northern Ireland Children and Young People’s Plan 2019-2021

Introduction

The Children and Young People’s Strategic Partnership (CYPSP) is a multiagency strategic partnership, consisting of senior leaders of all key agencies across statutory, voluntary and community sectors that have responsibility for improving outcomes for all children and young people in NI.

The CYPSP has been developed and supported by the Health and Social Care Board (HSCB) to support the Children’s Services Planning process.

This is the third CYPSP Children and Young People’s Plan. The initial CYPSP plan covered the period 2011-2014. The second substantive plan covered the period 2014-2017 and was reviewed and extended annually to cover the period to March 2019.

In line with the Children’s Services Planning Guidance the CYPSP had agreed to move its planning cycle to align with the Programme for Government (PfG) and Comprehensive Spending Review.

The Children (1995 Order) (Amendment) (Children’s Services Planning) Order (Northern Ireland) 1998 allows for either a modification of an existing plan (2(b)(i)) or a new plan (2(b)(ii)).

This is a new plan and it is intended to sit within the context of the Programme for Government, the new Children and Young People’s Strategy and refreshed Families Matter.

The overall work of the CYPSP is encapsulated in this plan and the supporting plans produced by the Outcomes, Locality and Regional Planning Groups. Full versions of these plans are all available on the CYPSP website (www.cypsp.org)
Children and Young People’s Strategic Partnership (CYPSP) Structure and Linkages

NI Assembly

Government Departments

Children and Young People’s Strategic Partnership (Regional)

Safeguarding Board for Northern Ireland (Regional)

Regional Task and Finish Groups
- Health Education Early Years SEN
- Youth Justice
- Young Carers
- Locked After Children 16+
- Think Family NI and LGB&T

Regional Subgroups for specific groups of vulnerable Children and Young People
- Emotional & Behavioural Difficulties
- Disability/Transitions
- Adverse Childhood Experiences (ACEs) and Holiday Hunger

5 Outcomes Groups (Co-terminus with Trusts)

Locality Planning Groups (27 Groups - March 2018)

Family Support Hubs (29 Hubs - March 2018)

5 Childcare Partnerships (Co-terminus with Trusts)

Community Planning
Statutory Basis for Children’s Services Planning

The Children (1995 Order) (Amendment) (Children’s Services Planning) Order 1998¹

- Requires every Health and Social Services Board to prepare and publish plans for the provision of children’s services within its area and to keep those plans under review. In preparing or updating its plans, a Health and Social Services Board is required to consult Health and Social Services Trusts, Education and Library Boards, District Councils, certain voluntary organisations, the Northern Ireland Housing Executive, the Probation Board for Northern Ireland, the Police and other relevant bodies. The Department of Health and Social Services may require a Health and Social Services Board’s plan to be submitted to it at any time.

Children’s Services Planning Guidance 1998 (DHSS/DENI/NIO)

The aims of Children’s Services Planning as set out in the guidance are as follows-

- Promote the welfare of children
- Clarify strategic objectives in relation to services
- Promote integrated provision of service and effective use of available resources
- Ensure consistency of approach to planning
- Promote high standard of coordination and collaboration between HSCB and Trusts and between social care and health services
- Establish a high standard of coordination and collaboration between HSCB and Trusts and other agencies and organisations which have a contribution to make to effective provision of local services
- Facilitate joint commissioning by agencies when it is seen as appropriate to meet the needs of children

Focus of the Children and Young People’s Services (CSP) Plan

The CSP Guidance (July 1998)\(^2\) notes that this process is concerned with children who are in need in the community and is designed “to promote collaboration and coordination between agencies in the planning and delivery of services for vulnerable children and in so doing it builds upon the Children (NI) Order 1995” (1.1).

The CSP Guidance (July 1998) also notes that “CSP’s may well include children who are not ‘in need’ in statutory terms. For the purposes of defining the children included in a CSP a broad interpretation which encompasses all vulnerable children may be useful particularly as the legislative concept of need in the Children Order will not directly correspond with the priorities of non-social services agencies” (6.3)

In this context CYPSP agreed a focus on promoting prevention and early intervention.

The partnership will work to the following definition of early intervention:

“Early Intervention is intervening early and as soon as possible to tackle problems emerging for children, young people and their families or with a population at risk of developing problems. Early intervention may occur at any point of a child or young Person’s life”\(^3\)

The intention is to ensure that the needs of vulnerable groups are addressed not only by a direct focus on their presenting needs, but also through developing an early intervention infrastructure that would enable family support at a much earlier point in order to prevent the circumstances of families deteriorating to the point where they become ‘children in need’.

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\(^2\) Childrens Services Planning Guidance, July 1998
\(^3\) ‘Grasping the Nettle: Early Intervention for Children, Families and Communities’ C4EO, p4.
What is Family Support?

The partnership will work to the following definition of Family Support:

“Family Support is both a style of work and a set of activities that reinforce positive informal social networks through integrated programmes. These programmes contain statutory, voluntary, community and private services and are generally provided to families within their own homes and communities. The primary focus of these services is on early intervention, aiming to promote and protect health, wellbeing and rights of all children, young people and their families. At the same time, particular attention is given to those who are vulnerable or at risk.”

There are many definitions of parenting support. For the purpose of this plan Parenting Support is:

Working with parents/carers to receive the help and support they need to positively empower them to improve their parenting skills and give their child the best start in life to maximise their full potential and improve outcomes. Support can include activities that provide information, advice, signposting and assistance or alternatively providing more intensive practical parent support. This support can be formal, semi-formal or informal and can be in the home or community.

Principles of Early Intervention Family Support

The approach to Early Intervention Family Support is grounded in the 10 principles developed by Canavan, Pinkerton and Dolan (2016). These principles are the basis for the quality standards developed for Family Support Hubs and Locality Planning:

- Child-centred: family support requires a clear focus on the wishes, feelings, safety and wellbeing of children.

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4 Understanding Family Support; Policy Practice and Theory’, Canavan, Pinkerton, Dolan, 2016, p.20
5 Understanding Family Support; Policy Practice and Theory’, Canavan, Pinkerton, Dolan, 2016, p.21-22
• Needs-led: family support interventions are needs-led and strive for the minimum intervention required.

• Strengths-based: family support services reflect a strengths-based perspective that is mindful of resilience as a characteristic of many children and families’ lives.

• Socially inclusive: services aim to promote social inclusion, addressing issues around ethnicity, disability and rural/urban communities.

• Partnership-based: working in partnership is an integral part of family support. Partnership includes children, families, professionals and communities.

• Informal network-focused: family support promotes the view that effective interventions are those that strengthen informal support networks.

• Easily accessed: families are encouraged to self-refer, and multi-access referral paths will be facilitated.

• Responsive and flexible: family support is responsive and flexible in respect of location, timing, setting and changing needs, and can incorporate both child protection and out of home care.

• Collaborative in development: involvement of service users and providers in the planning, delivery and evaluation of family support services is promoted on an ongoing basis.

• Evidence-informed: measures of success are routinely built into provision so as to facilitate evaluation based on attention to the outcomes for service users, and thereby to facilitate ongoing support for quality services based on best practice.
Statutory Basis for Co-Operation in Children’s Services

Co-Operation is embedded in the Children (NI) Order 1995.

In Part IV of the Order, ‘Support for Children and their Families’ Article 46 (1) states that “Where it appears to an authority that anybody mentioned in paragraph (3) could, by taking any specified action, help in the exercise of any of the authority’s functions under this part, the authority may request the help of that body, specifying the action”

The Children’s Services Planning Guidance (1998) noted that it was intended “to promote collaboration and coordination between agencies in the planning and delivery of services for vulnerable children and in so doing builds upon the Children (NI) Order 1995”

The Children’s Services Co-Operation Act (Northern Ireland) 2015 states in 2 (1) that “Every Children’s authority must, so far as is consistent with the proper exercise of its children functions, co-operate with other children’s authorities and with other children’s services providers in the exercise of those functions”

The Act also creates an enabling power to share resources and pool funds and states that a Children’s Authority may “(a) provide staff, goods, services, accommodation or other resources to another children’s authority: (b) make contributions to a fund out of which relevant payments may be made” Guidance on the operation of the Act have been published

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6 Interim Guidance on the CSCA (Northern Ireland) 2015
Purpose of the Children and Young People’s Strategic Partnership

Children and Young People’s Plan

a) To establish an agreed basis for collaboration in the delivery of children’s services in order to address the eight outcomes of wellbeing as set out in the Draft Northern Ireland Children and Young People’s Strategy (2019-2029) and in line with the Interim Programme for Government (2016-2021).

b) To ensure that the CYPSP Children and Young People’s Plan and supporting activities are focused on improving outcomes in relation to children in need.

c) To promote co-production with children, young people and their families in the CSP integrated planning process.
d) To support an integrated, multi-agency, information based planning process.

e) To identify opportunities for pooled budgets

f) Incorporate children’s rights into the planning process

g) To ensure an effective and efficient, fully mandated planning structure which is representative of all key stakeholders is in place to support the delivery of the CYPSP Children and Young People’s Plan.

**Core Principles underpinning the work of CYPSP**

- Being clear that what we do makes a difference through **outcomes based planning**
- Working together by **promoting integrated service delivery**
- Using **evidence** to underpin planning - Using multi-agency information to support planning and commissioning
- Demonstrating impact and **effectiveness** across all activities
- **Co-production** - putting children, young people and families in the centre of planning and design of services
- Embedding **Children’s Rights** in all CYPSP activity to ensure inclusivity, diversity and equality
- Promoting **Prevention** and **Early Intervention Family Support** and keeping a focus on the most vulnerable children and families
- Working to deliver greater **collaboration** and reduce overlap through **integrated planning and commissioning**
Developing and Supporting Early Intervention

The CYPSP supports families through a Northern Ireland wide prevention and early intervention infrastructure. The CYPSP partners (see Appendix 1) are committed to supporting this model.

The development of the model will be set within the strategic context of the Draft Executive Children and Young People’s Strategy for Northern Ireland (2019-2029), the Draft Family and Parenting Support Strategy for Northern Ireland and the Looked After Children Strategy.

Structures for Delivery - CYPSP Planning Groups - Maintaining an efficient, effective and representative structure

CYPSP supports a range of planning groups. A governance document has been created and will be regularly kept under review.

The current agreed structure comprises:

1. One regional CYPSP.

2. There are 5 Outcomes Groups focussing on need in specific geographic areas. The purpose of Outcomes Groups is to act as coordination and planning space for early intervention family support developments in their area.

3. Family Support Hubs offering coordination and signposting to early intervention services

4. Locality planning groups focusing on need at local community level with a specific role in engaging communities in discussion about how organisations can work together to more effectively address need at a local level.

5. Regional Task and Finish Groups focussing on cross-cutting issues for vulnerable children and young people.
6. **CYPSP subgroups focussing on needs of specific groups of Vulnerable Children.** New subgroups will be established with the agreement of the CYPSP as required.

**Outcomes Groups**

The 5 outcomes groups work to coordinate **Early Intervention Family Support Services.** This includes support to parenting and direct support to children, young people and families.

The Outcomes Groups are committed to developing effective links between universal services and early intervention family support.

Meeting the needs of our most vulnerable children is a key priority for the Outcomes Groups.

Partners are committed to liaising with the Outcomes Groups in the development of new early intervention initiatives and changes to existing arrangements in the respective Outcomes Group areas.

In 2018/19, 720 organisations were networked through the Family Support Hubs and 527 organisations were involved with the Locality Planning process.

Linked to this network the HSCB has invested £100,000 in each Outcomes Group. Each HSCT commissions early intervention family support services on behalf of each Outcomes Group based on local priorities and relevant Outcomes Group plans.

The early intervention funding can be used as a basis for joint investments.
Family Support Hubs

There are 29 Family Support Hubs, providing early intervention support to families across Northern Ireland. All of Northern Ireland is covered by this network. A Family Support Hub is a multi-agency network of statutory, community and voluntary organisations that either provide early intervention services or work with families who need early intervention services. The network accepts referrals of families who need early intervention family support and uses their knowledge of local service providers and the Family Support Database (www.familysupportni.gov.uk) to signpost families with specific needs to appropriate services. Through the family support hub network across Northern Ireland there were 7137 families supported in 2018/19.
**Locality Planning Groups**

There are 24 Locality Planning Groups are part of the CYPSP focus on developing and supporting multi-agency early intervention approaches. These groups work to support early intervention for populations. All of Northern Ireland is covered by this network.

Locality planning is about improving outcomes for children, young people and families at a local geographic level. It focuses on how service delivery organisations can engage more effectively with the community to better understand local issues and to work together to produce more effective responses to those issues.

Locality planning is about understanding community assets and strengths and ensuring that service delivery organisations seek to support those assets/strengths. It does this by:

- Developing shared information, knowledge base and expertise about the local area
- Identifying opportunities to improve outcomes for children and young people by working better together
- Building a commitment to early intervention
• Building an effective partnership

Across the early Intervention Infrastructure the impact of poverty\(^7\) on family life and the outcomes of the Child Welfare Inequalities Research is a significant part of the planning assumptions\(^8\).

**Regional Subgroups and Regional Task and Finish Groups**

Regional Subgroups and Regional Task and Finish Groups are designed to take a Northern Ireland wide focus on specific groups of vulnerable young people.

Regional Subgroups are standing groups focusing on groups of vulnerable children and young people.

Regional Task and Finish Groups are thematic groups with a specific time bound agenda.

Subgroups are established with the endorsement of CYPSP.

Their purpose is to:

a. share information, knowledge and expertise about specific groups of vulnerable children and young people (children in need)

b. Identifying opportunities to improve outcomes for vulnerable children and young people by working better together

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\(^8\) [https://www.coventry.ac.uk/research/research-directories/current-projects/2014/child-welfare-inequality-uk/](https://www.coventry.ac.uk/research/research-directories/current-projects/2014/child-welfare-inequality-uk/)
Current Regional Subgroups are:

a. LAC 16+

b. Children and Young People Emotional and Behavioural Difficulties’

c. Children, Young People and Offending

d. Disability and Transition

e. LGBT young people

f. Young carers

Regional Task and Finish Groups focused on:

a. Holiday Hunger

b. Adverse Childhood Experiences (ACES)

c. Health and Education Interface and Special Educational Needs

The action plans for the groups can be found on http://www.cypsp.org/regional-subgroups/
Information to Support Outcomes Based Planning for Children and Young People

CYPSP is committed to improving the use of data in planning and commissioning.

CYPSP has developed a multi-agency information system to support integrated planning based on Outcomes.

The purpose of the CYPSP information system is to:-

1. Maintain an interactive mapping system linking the High Level Outcomes and agreed indicators from the Draft Children’s Strategy to different geographical levels including Trust/Outcomes Group and Council areas
   http://maps.cypsp.hscni.net/

2. Maintain an interactive performance system providing the status/performance against the high level outcomes based on the population accountability of the outcomes area measured against a baseline
   http://maps.cypsp.hscni.net/performance-profile/

3. Provide support for the analyses of need and development of Family Support service provision and Family Support Hub Monitoring
4. Work with Department of Education and other Departments to support the introduction of child right indicators onto the CYPSP system

5. Provide an information analysis and planning support function to all CYPSP planning groups

6. Support CYPSP planning groups with the effective monitoring and reporting of progress through the use of a suite of agreed monitoring tools

7. Manage a comprehensive website and social media platforms to support and promote the work of CYPSP

8. Maintain information sharing agreements with partner organisations

View key indicators on how children and young people in Northern Ireland are doing [here](#)
Context for CYPSP Plan

The CYPSP plan is a live document underpinned by relevant strategies and legislation – these include but are not restricted to:

**Political Context**

- **The current political environment** presents specific challenges with no devolved assembly in place (2018/19)

- Draft *Northern Ireland Programme for Government (2016-2021)* with a specific focus on reporting on Outcomes

- **Children’s Services Co-Operation Act (NI) 2015** has created a **statutory duty** to cooperate and interim guidance has been produced.


- **Executive Children and Young People’s Strategy (2019-2029)** and the eight parameters of wellbeing

- **Delivering Social Change** policy direction

- **Social Strategy for Northern Ireland** (Department for Communities)

- **Families Matter** family support policy (Department of Health)

- **Looked After Children Strategy for Northern Ireland** (Development of the Department of Health / Department of Education)
- Department of Justice led review of the **Youth System in Northern Ireland**


- Implementation of Department of Health, **Health and Wellbeing 2026: Delivering Together** (2016)

- Proposals to place CYPSP on a statutory footing through **Adoption and Children (Northern Ireland) Bill**

- **Transformation agenda in Health and Social Care**

- The **Mental Capacity Act (NI) 2016** as recommended by the Bamford Review

- **Special Educational Needs and Disability Act (Northern Ireland) 2016** (SEND Act)

- **Child Poverty Strategy 2016** - tackling the causes and consequences of child poverty

- **Neglect Strategy 2018-2022** - to prevent, reduce and manage effects of neglect on children and families

**Economic Context**

- The impact of **austerity**

- The introduction of **Welfare Reform**

- The impact of **leaving the European Union**
Social Context

- The challenge of addressing Child Poverty and research into Child Welfare Inequalities (Programme for Government Outcome ‘We have a more equal society’) 

- The impact of Demographic changes on service delivery as outlined in the Department of Health, Health and Wellbeing 2026: Delivering Together (2016)

Service Delivery Context

- Managing demand for service through new ways of organising and delivering services

- No co-terminus agency boundaries e.g. Local Government Councils, Health, Education etc

- Connecting with other planning processes which focus on children and young people

- Increasing the focus of service delivery on early intervention

- Managing the impact of organisational and structural change for organisations involved in delivery of children’s services

- Improving the outcomes focus and evidence base practice for service delivery

- Building the capacity to adopt an outcomes approach

- Development of trauma informed practice
Interface with Other Multi-Agency Planning Processes

CYPSP aims to avoid duplication and harness the potential of integrated planning. Interface arrangements therefore will be reviewed and where necessary refreshed in alignment with:

1. The **Programme for Government** planning cycle

2. Safeguarding Children through the **Safeguarding Board for Northern Ireland (SBNI)**

3. The early years planning process and specifically the Article 20 Reviews\(^9\) undertaken by **Childcare Partnerships**

4. The **Community Planning Process with Local Government**

5. The **Policing and Community Safety Partnerships (PCSPs)**

6. The Draft **Northern Ireland Children and Young People’s Strategy** and the associated monitoring arrangements


Work to ensure alignment to the various strategies and planning processes is a CYPSP priority.

\(^9\) Article 20 The Children (NI) Order 1995, ‘Review of provision for day care, Childminding, etc’
## Maintaining effective links with other Planning Partnerships

<table>
<thead>
<tr>
<th>Planning Cycle</th>
<th>Nature of CYPSP Connection</th>
<th>Nature of Outcomes Group Connection</th>
</tr>
</thead>
<tbody>
<tr>
<td>Programme for Government</td>
<td>Alignment of CYPSP planning cycle with PfG</td>
<td>Alignment of CYPSP planning cycle with PfG</td>
</tr>
<tr>
<td>Northern Ireland Children and Young People's Strategy</td>
<td>Link to Children’s Team in DE</td>
<td>CYPSP Children and Young People’s Plans at OG level contribute to the eight parameters of wellbeing</td>
</tr>
<tr>
<td>Community Planning</td>
<td>Council Chief Executive a member (Vice Chair) of CYPSP</td>
<td>Heads of Local Government Community Planning are active Outcomes Group members</td>
</tr>
<tr>
<td>Making Life Better Framework</td>
<td>PHA senior staff represented on CYPSP</td>
<td>PHA represented on all Outcomes Groups</td>
</tr>
<tr>
<td>Safeguarding Board</td>
<td>Chair is member of CYPSP</td>
<td>Panel members sit on all Outcomes Group</td>
</tr>
<tr>
<td>Policing and Community Safety Partnerships (PCSP)</td>
<td>Represented through PSNI, YJA and Local Government on CYPSP</td>
<td>PCSP staff sit on all Outcomes Groups and Locality Planning Groups</td>
</tr>
<tr>
<td>Childcare Partnerships (CCPs)</td>
<td>HSCB lead for CCPs is member of CYPSP</td>
<td>Child care partnership Managers are members of Outcomes Groups</td>
</tr>
</tbody>
</table>
Key Actions to Support the Purpose of the Children’s Services Planning Process

The CYPSP plan is a high level plan built on the CSP guidance (1998) as set out on page 4. A number of key actions have been identified below with the detailed planning and actions taken forward by Outcomes Groups, Family Support Hubs and Locality Planning Groups. (see pages 29-33)

<table>
<thead>
<tr>
<th>Purpose of CSP as defined by CSP guidance (1998)</th>
<th>What will CYPSP do 2019-2021 Plan</th>
<th>How will we know if we have been successful</th>
</tr>
</thead>
<tbody>
<tr>
<td>Promote the welfare of children</td>
<td>Outcomes Groups/Regional Subgroup structure/Task and Finish Groups will maintain a focus on improving outcomes for vulnerable children.</td>
<td>Evidence of effectiveness of Outcomes Groups/Regional Subgroup report cards</td>
</tr>
<tr>
<td></td>
<td>Support vulnerable young people through continued support of Family Support Hub and Locality Planning system</td>
<td>Family Support Hub annual report card/Locality Annual report card</td>
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<td></td>
<td>Seek to develop the Family Support Hubs based on evidence of effectiveness</td>
<td>Review of FSH manual published</td>
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<td></td>
<td>Focus on mapping a continuum of Family Support for vulnerable children</td>
<td>Development of service mapping</td>
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<td>Purpose of CSP as defined by CSP guidance (1998)</td>
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<tr>
<td>Clarify strategic objectives in relation to services</td>
<td>Maintain a focus on development of early intervention family support approaches through the Outcomes Groups/Regional Subgroups</td>
<td>Report cards and Agency plans</td>
</tr>
<tr>
<td></td>
<td>Support the development of, and implementation of, key children’s policy papers - Draft Children’s Strategy, Draft Families &amp; Parenting Support Strategy and draft LAC Strategy</td>
<td>Successful implementation</td>
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<tr>
<td></td>
<td>Work with DE to support the governance arrangements for the new children’s strategy for Northern Ireland</td>
<td>Governance arrangements will be in place</td>
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<td></td>
<td>Work with DE to incorporate the children’s rights indicators into the information suite held on CYPSP website</td>
<td>New Report will be available on CYPSP website</td>
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<tr>
<td></td>
<td>Embed and sustain the learning from the EITP programmes into service planning and delivery</td>
<td>Evidence of embedding and sustaining the learning from EITP projects</td>
</tr>
<tr>
<td>Clarify strategic objectives in relation to services - Continued</td>
<td>Maintain the Outcomes Mapping Programme linking activity across CYPSP and other Partnerships to the PfG outcomes</td>
<td>Project maintained on CYPSP website</td>
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<td></td>
<td>Work with partners to promote the Adverse Childhood Experiences Research</td>
<td>Implementation of ACEs into practice across partner agencies</td>
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<tr>
<td></td>
<td>Work with partners to promote an outcome monitoring approach</td>
<td>Systems and reports to monitor outcomes</td>
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<tr>
<td></td>
<td>Incorporate learning from the Article 20 Reviews into the appropriate CYPSP plans</td>
<td>Evidence from Outcomes Group Plans.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Promote integrated provision of service and effective use of available resources</th>
<th>We will develop a number of models of integrated working</th>
<th>Evidence from Outcomes/Regional/Locality Groups</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>Develop a ‘manual’ for Locality Planning to underpin the evidence planning base for this model of work and promote greater consistency in operation.</td>
<td>Published manual</td>
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<td></td>
<td>Update the Family Support Hub manual</td>
<td>Published manual</td>
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<tr>
<td></td>
<td>Improve interfaces/ linkages with other planning process specifically Programme for Government, Community Planning, Children’s Strategy and Public Health Strategy.</td>
<td>Demonstration of linkages across the plans</td>
</tr>
<tr>
<td>Ensure consistency of approach to planning</td>
<td>Work to support member organisations to use Outcomes planning process to measure all CYPSP activity</td>
<td>Incorporation of elements of CYPSP plan into agency plans and improved links to other planning processes</td>
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<tr>
<td>Enable all CYPSP planning groups to use data more effectively to assess need and monitor trends.</td>
<td>Use of the area performance profile and monitoring reports</td>
<td>Use of multi-agency report cards for CYPSP activity</td>
</tr>
<tr>
<td>Maintain an up to date multi-agency information system</td>
<td>Information System report card</td>
<td>Locality Planning report cards</td>
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<tr>
<td>Keep a focus on demonstrating effectiveness of CYPSP activity</td>
<td>Demonstrate effective use of qualitative information at Locality level</td>
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<tr>
<td>Promote high standard of coordination and collaboration between HSCB and Trusts and between social care and health services</td>
<td>CYPSP coordination and collaboration structure maintained and developed-</td>
<td>Evidence from Task and Finish Groups and Regional Subgroups</td>
</tr>
<tr>
<td>Support collaborative work throughout the CYPSP structure to improve outcomes for children and seek to remove barriers to collaboration</td>
<td></td>
<td>Report on improvements in collaboration through CYPSP annual reports</td>
</tr>
<tr>
<td>Establish a high standard of coordination and collaboration between HSCB and Trusts and other agencies and organisations which have a contribution to make to effective provision of local services</td>
<td>Coordination and collaboration structure maintained and developed-</td>
<td>Develop a specific measure of effective partnership for Locality Groups (annual survey)</td>
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<tr>
<td>Establish a high standard of coordination and collaboration between HSCB and Trusts and other agencies and organisations which have a contribution to make to effective provision of local services</td>
<td>Support collaborative work throughout the CYPSP structure to improve outcomes for children and seek to remove barriers to collaboration</td>
<td>Evidence from partnership measure in Family Support Hubs (annual survey)</td>
</tr>
<tr>
<td>Establish a high standard of coordination and collaboration between HSCB and Trusts and other agencies and organisations which have a contribution to make to effective provision of local services</td>
<td>Identify opportunities to deliver joint commissioning by agencies.</td>
<td>Evidence of joint commissioning/pooled budgets</td>
</tr>
</tbody>
</table>
Summary of Actions Arising from Outcomes Groups Plans

Outcomes Groups are a partnership of senior leaders across all sectors within each of the 5 HSCT areas of Northern Ireland. They are chaired by the Director of Children Services in each Trust and focus on prevention and early intervention, and improving outcomes for children and young people. Each Outcomes Group Reports to the CYPSP and are closely connected to ‘Regional Sub-Groups and Task and Finish’ groups as well as receiving regular reports from Locality planning groups and Family Support Hubs.

The Groups share information, knowledge and expertise about the Outcome Group area, as well as identifying and removing barriers to more effective collaboration and partnership working, identifying opportunities to share budgets and make connections with other planning processes for children and young people.

Each Outcomes Group has developed a high level “Plan on a Page”.

These are included below. Detailed plans are also available on each Outcomes Group’s webpage on the CYPSP website.

Location of Outcomes Groups
Belfast Outcomes Group

Helping connect Children Young People and Families to local supports

Building Capacity Within Communities To Connect Families To Early Help Networks

Giving Children The Best Start In Life (Transitions)

Priorities

Building Confidence And Capacity In Families Through The Provision Of Home Based Early Help Interventions

Delivering Joint Initiatives By Using The Children’s Services Co-operation Act

Underpinning Principles:

- **Support Needs Based Planning:** Belfast Area Outcomes Group aims to improve the ability of the Locality Planning structures to develop responses that better identify the needs of children young people and families living within the catchment of Belfast Area Outcomes Group.

- **Enabling Needs Led Commissioning:** Belfast Area Outcomes Group will use the needs identified through the Family Support Hub network and the Locality Planning structures to enable critical reflection and discussions across the commissioning agencies represented on the Outcomes Group to ensure commissioning processes produce services to better meet the needs of children young people and families in Belfast.

- **Facilitate Service Delivery:** Belfast Area Outcomes Group will use work undertaken in terms of both planning and commissioning to promote improvements in the design and linkages between commissioned services and the needs of the Children and Families they are designed to help meet.

Strategic Context:

Programme for Government
Children and Young People’s Strategy
CYPSP Plan
Belfast Agenda

Link to Action Plan
Northern Outcomes Group

Link to Action Plan
South Eastern Outcomes Group

What We Will Do

OUR VISION:
All children in the South Eastern Outcomes Area will flourish and achieve

UNDERPINNED BY EIGHT HIGH LEVEL OUTCOMES
(Ni Children and Young People’s Strategy)

What we want for all our Children and Young People:
1. Physical and Mentally Healthy
2. Enjoy Play and Leisure
3. Learning and Achievement
4. Living in Safety and with Stability
5. Economic and Environmental Wellbeing
6. Making a Positive Contribution to Society
7. Living in a Society which Respects their Rights
8. Equality and Good Relations

OUR PRIORITIES
1. Our children and young people will reach their developmental potential
2. Our children and young people will be resilient and have positive mental health
3. Our children and young people will get the best possible early intervention support from their families

HOW WILL WE UNDERPIN OUR WORK

Coordination & collaboration via the multi-agency South Eastern Outcomes Group

Link to Action Plan
Southern Outcomes Group

Southern Area Outcomes Group Children and Young People’s Plan 2017 – 2021

What We Will Do

Our Vision
The Southern Area Outcomes Group will deliver on better outcomes for children and young people and ensure all children get the best possible start in life and the best possible health and wellbeing

NI Children & Young People’s Strategy Outcomes
What we want for all our Children and Young People:
Physical and Mental Health
Enjoyment of Play and Leisure
Learning and Achievement
Living in Safety and with Stability
Economic and Environmental Wellbeing
Making a Positive Contribution to Society
Living in a Society which Respects their Rights
Equality and Good Relations

How We Will Do It

Positive Mental Health & Emotional Wellbeing
Together we will build resilience in young People and improve emotional wellbeing in families and communities

Children & Young People will have best start
Together we will provide opportunities for Children to have the best start in life, have access to inclusive services, enjoy good Infant mental health and have strong emotional bonds and resilience.

Practical Home Based Family Support
Together we will provide practical home based support to families and encourage strength based parenting with a focus on accessibility.

Good Relations, Equality & Diversity
Together we will work towards broadening inclusive access to schools, youth and public facilities/Services

Learning & Achieving
Together we will improve participation in early years care, education/school life including BME, LAC, CYP with a disability and endorse early intervention approaches to support emotional skills/needs

Our Priorities/Outcomes- What we want to Achieve:-
- Children and young people will have the best start in life and enjoy the best possible health and wellbeing
- All Children are Safe, confident and enjoy improved emotional wellbeing
- Children and young people will experience and benefit from good relations, equality and diversity
- Parents/Carers, Children and Young people are supported to understand the importance of, and to attend/participate learn and achieve in education and training
- Parents/carers receive the help and support they need to positively empower them to parent. Children and young people live in supportive families.

How Will We Underpin Everything
Better co-ordination and collaboration across agencies in the Southern Area

Participation - Listen and influence
Early Intervention & Prevention
Evidence
Outcome Based Accountability - Is Anyone Better

Link to Action Plan
Western Outcomes Group

Northern Ireland Children and Young People's Plan 2019-2021

Children and Young People’s Plan 2017 - 2020

What We Will Do?

Our Vision
The Western Area Outcomes Group will

Three Obsessions
1. Every Child has the best start in life.
2. Promote the safety of Our Children and Young People.
3. Work together to include the voice of Children and Young People.

Eight Outcomes
What we want for all our Children and Young People:

- Physical and Mental Health
- Capacity to Play and Leisure
- Learning and Achievement
- Living in Safety and with Stability
- Economic and Financial Security
- Environmental Wellbeing
- Making a Positive Contribution to Society
- Living in a Society which respects their Rights
- Equality and Good Relations

Priorities
1. Ensure all our children and young people are safe and thriving
2. Support families to aspire, achieve and fulfill their potential
3. Education and learning are co-ordinated towards prevention and early intervention whilst still ensuring crisis responses are appropriate
4. All children and young people’s rights are promoted, respected and protected within the diversity of their experience, abilities, identities and cultures
5. Support parents and carers to feel more supported, confident, informed and able
6. Quality services are outcomes driven, responsive, sustained and trusted

How We Will Do It?

Behaviours
Together we will provide access to a range of opportunities for children, young people or families demonstrating challenging or high risk behaviour.

Parenting
Together we will provide all parents with the essential skills to ensure that every child has the best start in life.

Domestic & Sexual Violence
Together we will ensure children and young people to live in safe and supportive families and communities.

Voice of Children & Young People
Together we will engage with children, young people for effective co-production.

How Will We Underpin Everything?

Listen & influence
Early Intervention
Outcome Based Accountability - Is Anyone Better Off?

Addiction
Together we will promote resilience and prevention through early intervention.

Positive Mental Health & Emotional Wellbeing
Together we will promote, improve the social, emotional, physical & mental health and wellbeing of children, young people, families and the people who support them.

Link to Action Plan
### Communicating our Key Messages on Outcomes Based Planning, Using Evidence and Early Intervention Family Support

<table>
<thead>
<tr>
<th>What we plan to do</th>
<th>Why are we doing it - Outcome</th>
<th>How will we know if it has made a difference - indicator(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Promotion of single outcomes based approach to planning</td>
<td>Greater consistency across CYPSP member agencies and key planning partners in using outcomes based planning</td>
<td>Extent to which member agencies and key partners are adopting outcome based planning</td>
</tr>
<tr>
<td>Promoting learning and knowledge transfer</td>
<td>Initiate and support events to build awareness of the learning from CYPSP work and partnership priorities and principles</td>
<td>Number of workshops/conferences/events and analysis of impact.</td>
</tr>
<tr>
<td>Communication to key stakeholders on work of the partnership</td>
<td>Continue to build awareness of CYPSP amongst internal and external stakeholders. Dissemination of key messages focusing on ‘added value’ of CYPSP</td>
<td>Analysis of effectiveness of core communication tools- e-zine/website/publications Communications report card</td>
</tr>
</tbody>
</table>
## Improving our Structure and Governance

<table>
<thead>
<tr>
<th>What are we planning to do?</th>
<th>Why are we doing it - Outcome</th>
<th>How will we know if it has made a difference - indicator(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Work with DoH on proposals to put CYPSP on a statutory basis</td>
<td>Improve effectiveness of CYPSP and strengthen the partnership</td>
<td>Movement of CYPSP to a statutory basis. Changes to structure to reflect changes to status of CYPSP</td>
</tr>
<tr>
<td>Recruit voluntary and community members to CYPSP structure</td>
<td>Maintain a representative structure</td>
<td>Full VCS recruitment to CYPSP and Outcomes groups</td>
</tr>
<tr>
<td>Address gaps in statutory membership across the planning groups</td>
<td>Maintain a representative structure</td>
<td>Vacancies in planning groups addressed</td>
</tr>
<tr>
<td>Introduce and keep under review new membership protocols</td>
<td>Promote transparency in CYPSP procedures</td>
<td>Up to date membership protocols</td>
</tr>
</tbody>
</table>
### CYPSP Membership

<table>
<thead>
<tr>
<th>Statutory Sector</th>
<th>Voluntary Sector</th>
</tr>
</thead>
<tbody>
<tr>
<td>Health &amp; Social Care Board</td>
<td>Children in NI</td>
</tr>
<tr>
<td>Public Health Agency</td>
<td>Action for Children</td>
</tr>
<tr>
<td>Education Authority</td>
<td>Cedar Foundation</td>
</tr>
<tr>
<td>Council for Catholic Maintained Schools</td>
<td>Include Youth</td>
</tr>
<tr>
<td>Health &amp; Social Care Trusts</td>
<td>Start 360</td>
</tr>
<tr>
<td>NI Housing Executive</td>
<td>Community Sector</td>
</tr>
<tr>
<td>Probation Board NI</td>
<td>Clan Mor Sure Start</td>
</tr>
<tr>
<td>Police Service NI</td>
<td>Gingerbread NI</td>
</tr>
<tr>
<td>Youth Justice Agency</td>
<td>Footprints Women’s Centre</td>
</tr>
<tr>
<td>Department for Communities</td>
<td>Dry Arches Healthy Living Centre</td>
</tr>
<tr>
<td>SOLACE</td>
<td>South Tyrone Empowerment Programme</td>
</tr>
</tbody>
</table>

### BME Sector

| Wah Hep Chinese Community Association        |                                       |
| Bryson Charitable Group                      |                                       |
CONTACT US

For further information about the CYPSP Children and Young People’s Plan for Northern Ireland please contact the Children’s Services Planning Team in the Health and Social Care Board by:

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Questions about the CYPSP Children and Young People’s Plan for Northern Ireland

If you have any queries about the CYPSP Children and Young People’s Plan or require the document in an alternative format please get in touch with the Children’s Services Planning Team by email at cypsp@hscni.net or telephone 02895 363 261